Overview of Global Solutions
FACE THE FUTURE WITH CONFIDENCE
AS YOU READ THIS, THE FUTURE IS SHIFTING.

Technological advances, global connectivity, insights from big data, regulatory scrutiny, macro-economic shifts and business process innovations are constantly changing the face of tomorrow.

BUT UNCERTAINTY CAN BE A POSITIVE — IF YOU HAVE THE RIGHT PARTNERS BY YOUR SIDE.

At Protiviti, we know that the future doesn’t come with a playbook and that proven methodologies can only take you so far. We tailor solutions to fit your culture and your business needs. We’re not afraid to disrupt the traditional consulting model and reach a level of collaboration that’s unsurpassed. That partnership, coupled with the right mix of talent and experience, means that when the future arrives, you’ll already know what it holds.

WITH THE RIGHT PERSPECTIVE, CHANGE LOOKS LIKE OPPORTUNITY.
GLOBAL CAPABILITIES. INDIVIDUAL FOCUS.

OUR PERSPECTIVE ON INDUSTRY EXPERTISE

To solve your unique challenges with equally unique solutions, we assemble a diverse team of professionals with experience in your industry and expertise suited to your situation. We also offer flexible staffing solutions through our parent company, Robert Half. The result is unparalleled insight and practical knowledge that encompasses the big picture and the details. Our experts operate out of more than 70 offices in over 20 countries and specialise in the following industry segments:

CONSUMER PRODUCTS & SERVICES
- Business Services
- Consumer Packaged Goods
- Hospitality, Leisure & Travel
- Retail
- Education
- Non-Profit

ENERGY
- Alternative Energy
- Energy Trading, Marketing & Generation
- Exploration, Production & Refining
- Mining
- Oil Field Services
- Utilities, Pipelines & Transmission

FINANCIAL SERVICES
- Asset Management
- Banking
- Broker-Dealer
- Insurance
- Real Estate
- Specialty Financial Services
- Private Equity

HEALTHCARE & LIFE SCIENCES
- Healthcare Payers
- Healthcare Providers
- Life Sciences & Pharmaceuticals

MANUFACTURING & DISTRIBUTION
- Automotive
- Distribution & Logistics
- Industrial Products
- Materials & Chemicals

TECHNOLOGY, MEDIA & COMMUNICATION
- Communications
- High Tech & Electronics
- Software
- Internet & Media

GOVERNMENT
WE'RE A TEAM OF DIVERSE THINKERS CREATING DIVERSE FUTURES.

OUR PERSPECTIVE ON PEOPLE

One of the ways we differ from most consulting firms is our hiring philosophy. We engage a 50/50 mix of seasoned professionals and ambitious new grads. That blend of proven experience and fresh thinking means we can tackle problems from different angles — and devise solutions other groups wouldn’t dream of.

To attract talented minds, we make sure to stand out from the competition. It’s simple: to be the best, we have to hire the best — and they’re looking for the best training, opportunities and recognition.

WE HELP CLIENTS FACE THE FUTURE WITH CONFIDENCE. WE DO THE SAME FOR OUR PEOPLE.
DIGITILISATION WILL TRANSFORM YOUR BUSINESS, WE’LL HELP MAKE SURE IT IS FOR THE BETTER

OUR PERSPECTIVE ON DIGITAL TRANSFORMATION

Over the next few years, many organisations will need to go through radical change programmes and in some cases completely reinvent themselves to remain relevant and competitive. The risks associated with disruptive innovation is now high on the Board agenda however this is not always translating into a coherent strategy and many organisations do not fully understand the potential risks and are not demonstrating a sense of urgency.

There are four key drivers behind most digital transformation initiatives:

• Improving customer engagement
• Digitising products and exploring new business models
• Improving decision making
• Driving operational efficiencies

At Protiviti we work collaboratively with you to create a deep understanding of the risks and opportunities presented by new emerging technologies and think creatively about how you can use these technologies to improve business performance and help make the promise of digital transformation a reality.
THERE'S ONLY ONE THING EVERY CLIENT HAS IN COMMON:
THE DRIVE TO IMPROVE.

OUR PERSPECTIVE ON
BUSINESS PERFORMANCE

Every company has different challenges, which is why we avoid paint-by-numbers solutions. But there’s one objective every business shares: greater performance. To transform you into the business you’re capable of being, we start by gaining a deep understanding of your organisation’s strengths and weaknesses. We then partner with you to solve your unique challenges through:

- Business Transformation
- Digital Transformation
- Cost Optimisation
- Finance Transformation
- Culture & Behavioral Change
- Risk & Regulatory Change
Hidden deep within your enormous stores of data are the keys to unlock improvements to your strategy and processes, opening the door to more effective decision-making. Our data scientists and quantitative experts will help you fuse your data with external information from third-party providers and social networks; decipher, organise and interpret it; and integrate the resulting lessons into your core business operations.

Our team has experience in:

- Model Risk Management
- Business Intelligence
- Enterprise Information Management
- Data Governance
- Data Warehousing
- Predictive Analytics
TECHNOLOGY WILL TRANSFORM YOUR BUSINESS, IF YOU KNOW HOW TO CONTROL IT.

OUR PERSPECTIVE ON TECHNOLOGY CONSULTING

Last year’s innovation is today’s status quo, and any business that doesn’t stay ahead of the curve falls behind. But technology can rarely solve problems by itself. Understanding the business process you want to enable, the customer experience you want to create or the critical information you need to protect is a necessary first step in making technology work for you and not against you.

Our IT consultants will become your trusted advisors, providing insight, strategic vision and practical experience. We collaborate with you to design and implement advanced solutions that add value to your business through:

- Technology Strategy, IT Operations
- Cyber Security
- Digital Transformation
- ERP Solutions
- Software Solutions
- Enterprise Content Management
- GRC Technology Advisory
- GDPR
MANAGE YOUR RISK.
SHAPE YOUR FUTURE.

OUR PERSPECTIVE ON
RISK AND COMPLIANCE

Risk management and regulatory compliance can drive growth and enable your business strategy. But minimising risk while maximising potential requires expert advice from risk specialists who can deliver both high-level insight and practical advice. Our multi-talented group of experts from regulatory, industry and consulting backgrounds will help you forge a confident path for your business through whatever the future holds. We’ll work with you on:

- Anti-Money Laundering Compliance
- Regulatory Compliance, MIFID II, Senior Managers Regime
- Operational Risk Management
- Enterprise Risk Management
- Conduct Risk
- Consumer Credit
- Model Risk & Risk Analytics
UNDERSTAND BOTH WHERE YOU ARE AND WHAT’S AROUND THE CORNER.

OUR PERSPECTIVE ON INTERNAL AUDIT AND FINANCIAL ADVISORY

In fast-changing environments, control is critical to success. We’ll help you steer your company with absolute precision and prescience, increasing confidence in your finance and internal audit functions. As the largest independent internal auditing organisation in the world, we can work with you on all aspects of internal audit — transformation, outsourcing, co-sourcing, IT, technical and specialty audits. Working with you, we help strengthen your financial functions and manage complex accounting issues including non-routine situations like financial restatements. We also help you understand and manage fraud risks and investigate irregularities.

Our competencies include:
- Internal Audit Outsourcing and Co-Sourcing
- Financial Control and Sarbanes-Oxley Compliance
- Internal Audit Quality Assurance Reviews
- Financial Reporting Remediation and Compliance
- Forensic Services
- Technology Audit
- Digital Transformation
- Cybersecurity
- GDPR Assurance
OUR PERSPECTIVE ON RESTRUCTURING AND LITIGATION

Your business faces risks from a host of internal and external situations. Mergers and acquisitions. Insolvency from over-expansion. Financial restatements. Protracted litigation. We partner with you to understand and manage the root causes of the challenges you face today, so you’ll emerge stronger tomorrow.

Our team combines financial advisory and business management experience, and is certified and armed to deal with issues including:

- Debtor Advisory
- Unsecured Creditors’ Committee
- Fiduciary Services
- Secured Creditor & Lender Services
- Litigation Consulting

WE’VE GOT YOUR BACK, SO YOU CAN FACE FORWARD.
Transactions can be a competitive advantage — if you’re fully prepared to take advantage of them. The majority of transactions fail to deliver the desired value because of insufficient due diligence, inadequate operational preparation and execution, or a lack of appreciation for the change management involved.

We’ll work by your side to evaluate transactions for a full understanding of their opportunities and risks before they happen and create a plan to maximise the likelihood of success. Once a transaction is in motion, we’ll help you move forward quickly while reducing business disruption. We have expertise in:

- Merger and Acquisition Services
- Due Diligence — Financial and Non-Financial
- Divestitures and Carve-Outs
- Public Company Transformation
- Private Equity
- Change Management
OUR PERSPECTIVE ON ENABLING TECHNOLOGIES

There’s no substitute for the customised solutions we craft together when our team collaborates with yours. But when our work with you is done, or if you simply need a platform or programme to help you manage your business, we have options:

**THE GOVERNANCE PORTAL®**
The Governance Portal is a comprehensive software platform that integrates content and proprietary frameworks with world-class consulting expertise. It provides the visibility and insight you need to manage and mitigate current and future risk and compliance issues.

**COMPAS SUITE®**
The Compas Suite is an operational audit and data collection tool designed to improve compliance as well as employee and organisational performance.

**KNOWLEDGELEADER®**
KnowledgeLeader is a repository of audit programmes, checklists and customisable tools. This unrivalled site also has articles to keep you informed and up to date on best practices and trends.