



S/4HANA & CFIN Phase 0 Assessment

Prepare Effectively for this Mission Critical Initiative

Any large business transformation or technology migration project brings inherent challenges that make the need for clarity a must. A poorly executed project can create risks such as negative impacts to financial performance, damage to brand, loss of customers and goodwill, and loss of talent. But a well-planned and well-defined comprehensive program greatly reduces these risks, improves overall project outcomes, and achieves business case objectives. Our Phase 0 assessment helps you gain clarity by including key workstreams to deliver a solution design and roadmap that enables you to execute your SAP® S/4HANA or CFIN initiative.

Protiviti's leaders focus on business processes, solution design, data, risk management and deployment strategy. We use the outputs of each workstream to establish a plan and build proper alignment with key stakeholders to finalize scope, approach and the roadmap for implementation.

**70+% of ERP
Implementations fail**

- ✓ Reduce Risks
- ✓ Improve Success Rate
- ✓ Achieve Objectives

SAP standard support for SAP ECC ends in 2027

Benefits of a Phase 0 Assessment:



INCREASED IMPLEMENTATION PLAN RELIABILITY

Improved understanding of scope, resource requirements and deployment strategy



REDUCED ORGANIZATIONAL RISK

Established governance structure, risk management and organizational change plans early in the process



DETAILED DATA STRATEGY

Early data assessment reduces risk, improves testing and improves go-live stability



REFINED BUSINESS CASE AND KPIs FOR SUCCESS

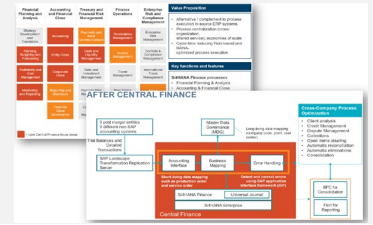
Based on the output from Phase 0 activities, you can have improved confidence in project estimates, anticipated benefits and timing to justify your program

S/4HANA and CFIN Phase 0 Assessment

Our Experience-Driven Collaborative Approach

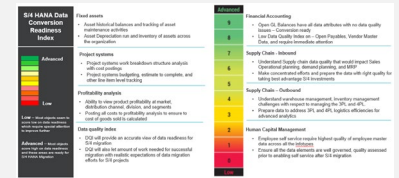
Discovery, Process Definition and Fit Gap Analysis

- Assess current application architecture and tools
- Identify approach – Fit/Gap vs. Design and Build
- Initial review of current processes, associated technology and operating model
- Identify gaps to Model Company and/or standard SAP functionality



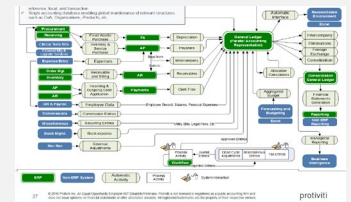
Data Assessment

- Define requirements for master and transactional data
- Define data quality and level of effort to migrate
- Define initial framework for data conversion strategy
- Understand the tools and technologies that assist in data conversion strategy



Solution Design

- Create future state solution design
- Develop future state application architecture
- Design technology strategies for reporting, Fiori, and integrations
- Identify high level development requirements to support cost estimates



Deployment Strategy, Business Case and Program Governance

- Define overall guidelines for deployment (e.g. risk tolerance, speed to benefit, cost)
- Develop deployment options and evaluate based on guidelines above
- Review, refine, and finalize business case
- Develop and establish program governance strategy and organization



Contact us for a customized quote at SAPsolutions@Protiviti.com



Protiviti.com/SAP solutions



SAPsolutions@Protiviti.com



SAPBlog.Protiviti.com

Protiviti is a global consulting firm that delivers deep expertise, objective insights, a tailored approach and unparalleled collaboration to help leaders confidently face the future. Protiviti and our independently owned Member Firms provide consulting solutions in finance, technology, operations, data, analytics, governance, risk and internal audit to our clients through our network of more than 70 offices in over 20 countries.

We have served more than 60% of *Fortune* 1000 and 35% of *Fortune* Global 500 companies. We also work with smaller, growing companies, including those looking to go public, as well as with government agencies. Protiviti is a wholly owned subsidiary of Robert Half (NYSE: RHI). Founded in 1948, Robert Half is a member of the S&P 500 index.

All referenced trademarks are the property of their respective owners.

© 2020 Protiviti Inc. An Equal Opportunity Employer M/F/Disability/Veterans. PRO-0220

Protiviti is not licensed or registered as a public accounting firm and does not issue opinions on financial statements or offer attestation services.

protiviti[®]
Face the Future with Confidence