



Exploring the Next Generation of Internal Auditing

Mammoth waves of disruption are both buffeting and igniting organizations in their drive to change and stay relevant, and internal audit functions have seen the effects. It's now time for internal audit leaders and their teams to take the initiative, stand up and ride their own wave of transformation and innovation.

Fewer internal audit groups are undertaking innovation or transformation activities

Is your internal audit department currently undertaking any transformation or innovation initiatives?

	2020	2019
Yes	60%	76%
No	30%	19%
Unsure	10%	5%



But the maturity of these capabilities has increased

Which one of the following statements best defines the current maturity of your internal audit transformation or innovation activities?

	2020	2019
There is no formal innovation agenda with internal audit and no programs in place to otherwise drive or encourage innovative thinking and pursuits	4%	18%
Even if an innovation agenda does not exist, ideas are encouraged and often evaluated and explored	32%	23%
While no formal innovation structure exists, the internal audit function has run innovation challenges to generate ideas and pursue proposed solutions	17%	27%
The entire internal audit function understands the importance of innovation and innovation contributions are measured as part of performance appraisals	31%	28%
Innovation is defined as a core value for the internal audit function, with an appreciation and focus on continuous reinvention to long-term success	16%	4%

Top 10 Audit Plan Priorities for 2020

Overall	CAEs
Fraud risk management	Cybersecurity risk/threat
Enterprise risk management	Fraud risk management
Cybersecurity risk/threat	Enterprise risk management
Vendor/third-party risk management	Vendor/third-party risk management
Internal audit strategic vision	Internal audit strategic vision
COSO Internal Control - Integrated Framework	Advanced analytics
Continuous monitoring	Resource & talent management
Resource & talent management	Continuous monitoring
Advanced analytics	COSO Internal Control - Integrated Framework
Dynamic risk assessment	Aligned assurance

For more information, read our full survey report, *Exploring the Next Generation of Internal Auditing*, available at www.protiviti.com/IASurvey.

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