

## EXECUTIVE PERSPECTIVES ON TOP RISKS for the Near- and Long-Term

# Policy shifts creating risks and opportunities for the energy and utilities industry

The global energy and utilities (E&U) industry is undergoing a significant period of change due to regulatory shifts, sustainability imperatives, operational pressures and rapid technological advancements. Our 13th annual Executive Perspectives on Top Risks Survey details these concerns and provides insights for E&U industry leaders as they grapple with change and maintaining organizational resilience and risk preparedness.

## 2-TO 3-YEAR OUTLOOK: TOP 10 RISKS

- 1 Impact of climate change and other environmental and sustainability requirements and expectations
- 2 Heightened regulatory change, uncertainty and scrutiny
- 3 Rising threat of catastrophic natural disasters and weather phenomena
- 4 Increases in labor costs
- 5 Uncertainty surrounding core supply chain ecosystem
- 6 Geopolitical shifts, regional conflicts and instability in governmental regimes
- 7 Economic conditions, including inflationary pressures
- 8 Talent and labor availability
- 9 Changes in global markets and trade policies
- 10 Third-party risks

Results are based on a survey of 1,215 board members and C-suite executives worldwide. The full survey report, Executive Perspectives on Top Risks, may be accessed at [erm.ncsu.edu](http://erm.ncsu.edu) or [protiviti.com/toprisks](http://protiviti.com/toprisks). It includes detailed breakdowns of the results by respondent role, industry, geography, organization size and other categories.