# **protiviti**<sup>®</sup> Global Business Consulting



#### THE FUTURE OF MODEL RISK MANAGEMENT

# PROTIVITI'S MODEL SERVICES AT A GLANCE

New model systems, based on Artificial Intelligence and Machine Learning, as well as market regulations make Model Risk Management even more challenging for companies. Protiviti offers full support in all relevant fields of Model Services.

#### **Our Data Analytics Services**

The use of models is never without risk for financial institutions. Models can be based on incomplete or false information, and results can be interpreted incorrectly. Ultimately, this can lead to the wrong business decisions being made.

There are three lines that institutions should create in order to improve their overall decision making and risk management when using models. Protiviti offers services and support across all three of these lines: for model developers, for independent validators, and for auditors. Our past model projects include risk models on all risk types but also pricing models, detective, and predictive modelling as well as anomaly detection.

MODEL DEVELOPMENT: We develop models tailored to our clients' needs and address model risks. Also, we support model development departments when extending or recalibrating existing models.

MODEL VALIDATION: An independent party should effectively challenge the models being used. We support our clients in all validation steps including the review of data collection and processing, challenging assumptions, methodologies, and model results as well as compliance with applicable regulatory requirements. MODEL AUDIT: Due to the increasing complexity of models, internal audit departments require specific knowhow. We provide our quantitative and regulatory

#### Three Lines against Model Risk



knowledge including expertise on relevant regulations such as ECB Guide to internal models or SR 11–7.

#### **Our Model Risk Services**

There are multiple aspects that need to be considered for effective Model Risk Management: MODEL GOVERNANCE: For the effective mitigation of model risk, policies on model processes and roles and responsibilities should be in place. We have developed model policies on multiple projects.

MODEL LIFECYCLE: This starts with the stated need of a model and ends with its retirement. We conducted model projects from initiation on and know how to operate models efficiently.

MODEL RISK RATING: As key risk indicator a model risk rating should be introduced. We help our clients to define the rating process.

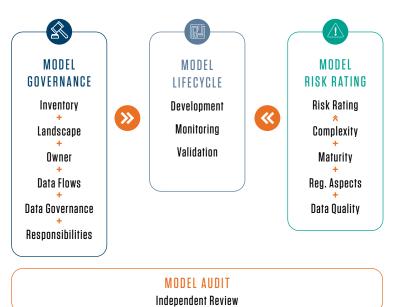




Protiviti advises companies hands-on and on a par in the areas of strategy, organizational transformation and optimization, ESG, digital transformation, risk management, internal audit and control systems, compliance, and IT. Together, we find individual solutions to position your company for years to come. Face the Future with Confidence.

#### Model Risk management: BEST PRACTICES

Based on our experience in audit and consulting projects at insurance companies, banks and asset managers we have developed an overarching framework for model governance and managing model risk.



#### Protiviti supports all three lines in Model Risk Management

Trusted expertise is needed to effectively mitigate model risk. Our FRM or CFA certified experts in the Model Services Team have acquired their extensive knowledge through their work on countless projects, both nationally and internationally. Our team members have extensive mathematical and regulatory knowledge as well as programming skills.

Furthermore, we provide external trainings on effective model risk management including regulatory requirements. By participating, in these trainings customers can expand on their own skillset.

Protiviti works closely together with its parent company Robert Half when it comes to finding the right personnel for a specific project. Through this, we can offer our clients a large network of highly specialized experts.

### CHECKLIST OUR SERVICES

FOR MODEL DEVELOPERS

Model Development, e. g. for ICAAP or pricing models

Evaluation and improvement of existing models

## FOR INDEPENDENT VALIDATORS

Model validation that takes all relevant aspects of the model into account, including model process, model data, model analytics and model results

# FOR INTERNAL AUDIT

Evaluation of effectiveness of model-risk management practices and governance in general

Auditing model development processes and the model validation processes in-line with applicable regulations

#### Contact us!



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